

## **(Acting) MANAGER OF BOARD BUSINESS**

**Margaret Piper AM**



I have been a member of the Sydney Heritage Fleet since 2007. During this time I have been an active member of the crew of the James Craig, holding the position of Leading Deck Hand and being a quartermaster, and I am a regular maintenance volunteer.

When I first stood for election onto the SHF Board in 2020, I undertook to focus on governance if successful. Since then, this has been my focus.

I believe that in order to secure its future, the Fleet must look for additional sources of funding and to do this, it must be able to demonstrate a robust policy and risk framework and a clearly articulated strategic plan. To contribute to this I have:

- refreshed the Fleet's policies to ensure they are current, fit for purpose and legally compliant
- implemented a regular review process for the policies that includes input from key stakeholders
- prepared a Governance Calendar to ensure the Board does not overlook any core responsibilities
- driven the Strategic Planning process and the development of implementation plans; and
- participated in sessions focusing on identifying and pursuing new sources of funding.

This sits alongside:

- the work I did to coordinate redrafting the Fleet's Constitution; and
- my ongoing facilitation of a team of James Craig volunteers keen to identify and implement new revenue-raising activities.

I bring to the Board my experience of having spent 15 years as the CEO of a peak not-for-profit and more recently of working as an advisor and consultant to many government and community sector agencies. My board experience spans almost 30 years and involves a variety of community sector boards.

I was appointed as a Member of the Order of Australia in 2011 and in 2018, I received the Australian Red Cross Distinguished Services Award.